Toyota Business Highlights **Q2 FY2026**



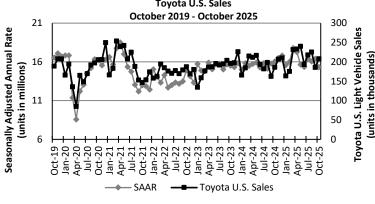


TOYOTA MOTOR NORTH AMERICA, INC. (Toyota U.S.)

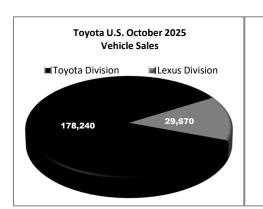
MONTHLY RESULTS

- The U.S. automobile SAAR figure for October 2025 came in at 15.3M units, down from October 2024 at 16.0M units.
- Toyota U.S. reported October 2025 sales of 207,910 units, an increase of 11.8% on a daily selling rate (DSR) basis and 11.8% on a volume basis versus October 2024.
- Toyota division posted October 2025 sales of 178,240 units, an increase of 11.8% on a DSR basis and 11.8% on a volume basis versus October 2024.
- Lexus division posted October 2025 sales of 29,670 units, an increase of 11.7% on a DSR basis and 11.7% on a volume basis versus October 2024.

U.S. Light Vehicle Seasonally Adjusted Annual Rate (SAAR) and Toyota U.S. Sales



Source: Toyota, Bloomberg, Ward's Automotive Group Toyota U.S. monthly results include fleet sales volume



Toyota U.S. October Vehicles Sales Toyota Division Top 5 Models* Oct-24 Oct-25 Oct-25 Oct-24 RAV4 39,663 39,387 ■ Camry 26,999 27,257 22,660 19,971 ■ Tacoma 21,351 17,954 ■ Corolla ■ Grand Highlander 12,860 667

First Half

FY25

FY26

Toyota U.S. October Vehicles Sales Lexus Division Top 5 Models*				;
Oct-24	1			
Oct-25	5			
		Oct-25	Oct-24	
■ RX		9,572	10,512	
■ NX		5,552	5,788	
■ TX		5,100	433	
■ ES		3,362	3,599	
■ GX		3,287	3,047	

*Bar chart represents vehicles sales as % of Top 5 Models sales

TMC Consolidated Financial Performance

TOYOTA MOTOR CORPORATION (TMC) FINANCIAL RESULTS Yen in millions

Sales Revenues	¥24,630,753	¥23,282,450
Operating income	2,005,692	2,464,217
Net income	1,845,135	1,865,651
TMC Consolidated Balance Sheet	FY26	FY25
Current assets	¥38,942,722	¥34,365,661
Receivables related to financial services, non-current	23,199,276	20,909,301
Investments and other assets	19,403,012	19,716,518
Property, plant and equipment, net	16,029,868	14,177,816
Total assets	¥97,574,878	¥89,169,296
Liabilities	¥59,117,924	¥53,902,633
Shareholders' equity	38,456,954	35,266,663
Total liabilities and shareholders' equity	¥97,574,878	¥89,169,296

Total habilities and shareholders' equity	+37,374,070 +03,103,230		
	Yen in billions First Half		
Operating Income by Geographic Region	FY26	FY25	
Japan	¥1,117	¥1,522	
North America	(68)	114	
Europe	201	216	
Asia	444	490	
Other‡	202	141	
Elimination	109	(19)	

"Other" consists of Central and South America, Oceania, Africa, Middle East and Other. Source: TMC company filings



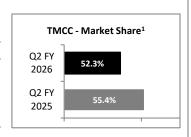
	Units in thousands	
	First Half	
Production (units)	FY26	FY25
Japan	2,007	1,893
North America	1,081	968
Europe	382	396
Asia	888	900
Other‡	264	246
Sales (units)	FY26	FY25
Japan	970	939

Sales (units)	FY26	FY25
Japan	970	939
North America	1,533	1,348
Europe	573	547
Asia	853	905
Other‡	854	819

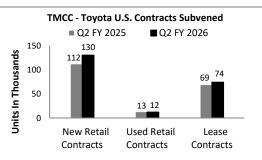
TOYOTA MOTOR CREDIT CORPORATION (TMCC)

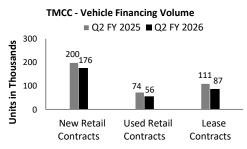
FINANCIAL RESULTS

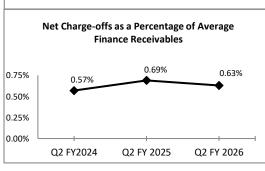
	U.S. dollars in millions	
TMCC Financial Performance	Q2 FY 2025	Q2 FY 2026
Total financing revenues	\$3,297	\$3,388
Income before income taxes	566	795
Net Income	429	605
Debt-to-Equity Ratio	7.1x	6.6x



- Our consolidated net income was \$605 million for the second quarter of fiscal 2026, compared to \$429 million for the same period in fiscal 2025. The increase in net income for the second quarter of fiscal 2026, compared to the same period in fiscal 2025, was primarily due to a \$166 million decrease in interest expense, a \$91 million increase in total financing revenues, a \$75 million decrease in provision for credit losses, and a \$28 million increase in voluntary protection contract revenues and insurance earned premiums, partially offset by a \$53 million increase in provision for income taxes, a \$45 million increase in depreciation on operating leases, a \$36 million increase in operating and administrative expenses, and a \$32 million decrease in investment and other income, net.
- We recorded a provision for credit losses of \$131 million for the second quarter
 of fiscal 2026, compared to \$206 million for the same period in fiscal 2025. The
 decrease in the provision for credit losses for the second quarter of fiscal 2026,
 compared to the same periods in fiscal 2025, was due to a decrease in the size
 in our retail loan portfolio as well as improvements in delinquencies and a
 decrease in charge-offs.
- Our net charge-offs as a percentage of average finance receivables for the
 first half of fiscal 2026 decreased to 0.63 percent from 0.69 percent for the same
 period in fiscal 2025. Our average finance receivables loss severity per unit for
 the first half of fiscal 2026 decreased to \$13,055 from \$13,871 in the same period
 in fiscal 2025. The decrease in net charge-offs and loss severity per unit is
 primarily due to a refinement of purchasing and collection activities and a
 decrease in full term charge offs.







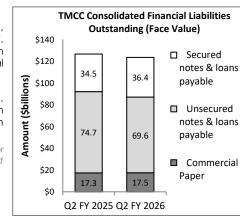
¹TMCC market share represents the percentage of total domestic Toyota U.S. sales of new Toyota and Lexus vehicles financed by us, excluding sales under dealer rental car and commercial fleet programs, sales of a private Toyota distributors and private label vehicles financed.

SHORT-TERM FUNDING PROGRAMS

- TMCC‡, Toyota Credit de Puerto Rico Corp. (TCPR), Toyota Credit Canada Inc. (TCCI)†,
 Toyota Finance Australia Limited (TFA)† and Toyota Motor Finance (Netherlands) B.V.
 (TMFNL)† maintain direct relationships with institutional commercial paper investors through
 TMCC's Sales & Trading team, providing each access to a variety of domestic and global
 markets through five, distinct 3(a)(3) programs.
- Short-term funding needs are met through the issuance of commercial paper in the U.S.
 Commercial paper outstanding under our commercial paper programs ranged from
 approximately \$17.1 billion to \$17.8 billion during the quarter ended September 30, 2025, with
 an average outstanding balance of \$17.5 billion.

[†]TCCI, TFA, and TMFNL are subsidiaries of Toyota Financial Services Corporation (TFSC), a wholly-owned subsidiary of Toyota Financial Service International Corporation (TFSIC), a wholly-owned subsidiary of TFSC.

‡TMCC consolidated financial liabilities include TMCC and its consolidated subsidiaries, which includes TCPR.



LET'S GO PLACES

Toyota supercharged its multi-pathway approach to global vehicle electrification with the highly anticipated start of production at its all-new battery plant in Liberty, North Carolina. It is Toyota's eleventh U.S. plant and the company's first and only battery plant outside of Japan. The nearly \$14 billion facility will create up to 5,100 new American jobs.

Building on its unwavering commitment to the U.S., Toyota announced an additional investment of up to \$10 billion over the next five years to support future mobility efforts. This will bring the company's total U.S. investment to nearly \$60 billion since beginning operations here nearly 70 years ago.